

Muaūpoko 2015-16

Muaūpoko Tribal Authority Incorporated

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MIHIMIHI

Ko Tararua te maunga

Ko Punahau te roto

Ko Hokio te awa

Ko Kohuturoa raua ko Kawiu e nga marae

Ko Punahau, Ngāi Te Ngarue, Ngāi Te Ao, Ngāti Tamarangi,

Ngāti Hine, Ngāti Whanokirangi, Ngāti Pāriri e ngā Hapu

Ko Kurahaupo me Matahōrua e ngā waka

Ko Muaūpoko te Iwi

Whakahono, kia tu kaha Muaūpoko

INTRODUCTION

This report provides an overview of Muaūpoko Tribal Authority which includes a description of:

- Muaūpoko Strategic Direction
- Muaūpoko area of interest
- Muaūpoko Iwi demographics taken from the 2013 Census
- Muaūpoko Marae
- Muaūpoko 2020 strategic plan
- The governance and management of the MTA and its subsidiary Muaūpoko Trading Company
- Services provided by MTA
- Muaūpoko Tribal Authority Annual Plan for 2015 to 2016
- Muaūpoko Trading Company Annual Plan for 2015 to 2016

MUAŪPOKO 2020

At a 2007 AGM hui-a-iwi, members were encouraged to participate in the direction where the MTA should focus its interest towards. Those who had participated in the process have made an impact, creating long-term strategies with the following vision that will take Muaūpoko forward into the future.

Our Vision

“whakahōno kia tu kaha Muaūpoko”
Unite, stand strong Muaūpoko

Muaūpoko 2020 is about whakahono kia tu kaha Muaūpoko. It is about our ability to stand strong and united so that together we will create and control our destiny. It is our belief that in the year 2020 we will be at a place where we have:

- **Empowered our Hapū, Whānau and Marae**
- **Protected our identity, assets and environment**
- **Enhanced our economic wealth, health, culture and social well-being.**

It is our responsibility to learn the lessons of the past, to plan and prepare for the future. Unite, stand strong Muaūpoko is our vision, many will contribute to its creation and all will benefit from its continued existence.

The planning process continues. Dreaming of the future, of where Muaūpoko would be in 2020 must be achieved. Muaūpoko 2020 will be about developing strategies to realise the vision, to make the dream a reality.

“A United Muaūpoko Will Prosper - A Divided Muaūpoko Will Not”

The 10 Key Strategies were developed to lead activity toward unifying and strengthening the mana and mauri of our iwi to achieve our vision of - Realising our true potential as Muaūpoko whānau, hapū & iwi.

| Strategy: | Statements: |
|-------------|---|
| Strategy 1 | Culturally Strong in Te Reo me ona Tikanga: Preserve & maintain the cultural taonga of Muaūpoko. |
| Strategy 2: | Protecting and enhancing our environment: Research, investing and participate in environment revitalisation projects within Muaūpoko tribal region |
| Strategy 3: | Strong, Healthy & Vibrant Whānau and Hapū: The health and wellbeing of our people is paramount. |
| Strategy 4: | Capacity & Capability: Build the capacity (people power) and capability (effectiveness) of our Whānau, Hapū & Iwi. |
| Strategy 3: | Ownership & Protection of Muaūpoko assets and resources: Regain ownership and kaitiakitanga of key Muaūpoko assets and resources and realize the benefits and returns on these assets. |
| Strategy 6: | Strong Infrastructures: Strengthen the infrastructures (structures, systems, policies and procedures, planning and monitoring) of Muaūpoko Whānau, Hapū & Iwi. |
| Strategy 7: | Effective Representation: Represent Muaūpoko interests effectively and efficiently |

| Strategy: | Statements: |
|---------------------|--|
| | and ensuring always that our mana is upheld. |
| Strategy 8: | Expansive Networks: Enhance and expand our relationships and networks with Whānau, Hapū, other Iwi, Government and Non-Government agencies. |
| Strategy 9: | Economically Strong: Pursue commercial and non-commercial opportunities that enhance the well-being of Muaūpoko Whānau, Hapū & Iwi. |
| Strategy 10: | Making our Mark: Brand and market Muaūpoko as a leader and role model. |

In the latter part of the 2014 year, the MTA board continued the strategic planning process to refine the current 2020 strategies further into a blueprint for taking the Muaupoko 2020 vision to the next level. The board started by checking their collective understanding of what the 2020 vision statement meant for the current board team and to reflect on performance and progress.

The prevailing line of thought was that it was time to create a blueprint for a greater call to action.

This involved refining the 10 strategies into 5 key groupings:

| Strategy: | Statements: |
|-----------------------|--|
| Strategy One | Cultural – Muaūpoko Reo, Tikanga, Waiata and heritage are preserved and maintained for future generations. |
| Strategy Two | Infrastructure – Robust Iwi and Hapū structures that best serve Muaūpoko interests. |
| Strategy Three | Assets and Environment - Regain ownership and Kaitiakitanga of key Muaūpoko assets and natural resources to protect these for future generations. |
| Strategy Four | Hauora – Health and wellbeing of our people is paramount. |
| Strategy Five | Leadership – Representing and advocating for Muaūpoko interest and nurturing future leaders. |

This blueprint will result in a framework for implementing the 2020 vision and guiding the planning process over the next 5 years.

Over the period from March 2015 to Jun 30th 2015, this current annual plan will be incorporated into the new blueprint and presented at the 2014/15 Annual General

MUAUPOKO TE IWĪ: OUR PROFILE FROM THE 2013 CENSUS

Te Rohe Muaūpoko: The Muaūpoko Ancestral Area

Today, the Muaūpoko Iwi population is principally located in Taitoko (Levin). There is a number of neighbouring Iwi who overlaps Te Rohe Muaūpoko Ancestral Area of Interest. To the North is Rangitāne ki Manawatū, Ngāti Apa and Ngāti Raukawa ki te Tonga. To the East is Ngāti Kahungunu ki Wairarapa and Rangitāne ki Wairarapa. To the South is Ngāti Raukawa ki Te Tonga, Te Ati Awa ki Whakarongotai, Ngāti Toa and Taranaki Whānui. It is noted that a number of the Muaūpoko Wai claims include the Ancestral Area. MTA is developing a way to manage the aspirations and expectations of Muaūpoko interests within the ancestral area, Te Rohe Muaūpoko.

Muaūpoko Marae

Kohuturoa Marae: Was an early occupation area for Muaūpoko with a former kainga once being there. The Meeting house Pāiri was built in 1896 and is the oldest Whareni in Horowhenua.

Kohuturoa Marae is on Maori Freehold Land, Kohuturoa 1, with the Kohuturoa Reservation as the administering Land Trust. There are Seven Trustees. The urupā, Kohuturoa Urupā, is also Maori Freehold Land, with the Kohuturoa (urupā) Reservation administering Land Trust. There are seven Trustees. Paeke is the Kawa used here.

Kawiu Marae: Was an early occupation and cultivation area for Muaūpoko, Te Huia o Raukura is the name of the whanerui.

Kawiu Marae is on Maori Freehold Land, Horowhenua 11B36 2 L4A, with the Horowhenua 11B36 2 L4A Reservation as the administering Land Trust. There are twelve Trustees. Paeke is the Kawa used here.

MUAŪPOKO TRIBAL AUTHORITY PROFILE

Introduction

Muaūpoko Tribal Authority (MTA) was established in 1997 as an Incorporated Society. Its main purpose is to protect Muaūpoko identity, assets and to build a stronger economic, social and cultural base for the Muaūpoko people. MTA has continued to support Muaūpoko Iwi aspirations in all

spheres of life. A copy of the Muaūpoko Tribal Authority Incorporated Society Rules (MTA-ISR) may be found on the MTA website and the New Zealand Companies Office Website.

MTA representative organisation for Muaūpoko

MTA has been the mandated recognised representative organisation for Muaūpoko for many years by crown, councils and community. MTA is;

- Represents Muaūpoko as an "iwi authority" for the purposes of the Resource Management Act 1991
- The Mandated Iwi Organisation (MIO) for Muaūpoko under the Maori Fisheries Act 2004, and
- The Iwi Aquaculture Organisation (IAO) for Muaūpoko under the Maori Commercial Aquaculture Claims Settlement Act 2004, and
- The mandated organisation to represent Muaūpoko for direct Negotiations of Muaūpoko Historical Treaty Settlement claims.

Muaūpoko Tribal Authority Organisation Structure

Whanau Ora Services

We seek to support whanau so they are self-managing; living healthy lifestyles; participating fully in society; confidently participating in Te Ao Māori; economically secure and successfully involved in wealth creation; and is cohesive, resilient and nurturing. As a provider of Whanau Ora Services, MTA staff currently provides whanau navigation:

Kevin Hill and Kim Topia are our ***Kaitoko Whanau Ora Navigators*** working with Vulnerable, high risk whanau.

Donna Sayer is our ***Te Ara Whanau Ora Navigator***, working with whanau that are needing support in certain areas of their life.

Nathan Taylor is the Project Coordinator for the ***Te Kupenga – Youth Programme*** working with children from local Colleges

Leadership, advocacy and representation services

The MTA constitution provides for the ability for MTA to set up committees and mandates for the advocacy and representation on behalf of MTA. This allows MTA to represent Muaūpoko interests on a range of issues proactively, or in response to aspirations, expectations, needs and requirements for an Iwi organisational environment. MTA seek to advocate for our people and communities by participation in consultations, appointments on boards and governance groups. MTA works with other Muaūpoko groups to seek their advice and support.

Whanau Ora - Health and Wellbeing: The provision of health and wellbeing services is provided by MTA. Current representation and advocates include;

- Freeman Paul and Di Rump Te Puni Kokiri and Whanau Ora Regional Leadership Groups
- Neville Heihei on PHO Clinical Governance Group;
- Matt Matamua on Māna whenua Hauora;
- Gina Lomax on Central PHO Board.

Taiao – Environment: MTA is notified and consulted on a range of environmental issues by Government Departments, Councils and others. This group advocates for Iwi aspirations for the Taiao and a need to manage the notifications and consultations, including Taonga Tūturu, Tāngata Kōiwi, Wāhi Tapu and Wāhi Tipuna. Current representations, advocates and projects include:

- Manawatū River Accord Representatives – Marokopa Matakatea and Rob Warrington
- Cultural Impact Assessments and Cultural Values Reports for proposed work which may impact on our Taiao, such as wāhi tapu and wāhi tipuna etc. These reports are currently contracted out by

Mahinga Ika - Fisheries: MTA has both Commercial and Customary interest in fisheries. The Commercial Interest is managed by the Muaūpoko Trading Company Ltd (MTC). The customary fisheries are jointly managed with MTA.

- Robert Warrington and Marokopa Wiremu-Matakātea are the current representatives for MTA in the Taihauāuru Fisheries Forum

Management Services:

The Chief Executive Officer (CEO) of Muaūpoko Tribal Authority (MTA) is also the CEO of Muaūpoko Trading Company Ltd (MTC). This management service is required to provide a stable and consistent management structure across the Muaūpoko whanau of organisations. This enables the co-ordination for a cohesive direction and management. The CEO is able to provide comprehensive reporting across the Muaūpoko whanau of organisations. The interim CEO (as at December 2014) is Dianne Rump.

Administrative Services

The Administrative Assistant provide a number of services including reception, general office administration and maintaining the Muaūpoko Iwi Membership Register.

Financial and Asset Management Services

The Financial management of MTA and MTC are part of the management service provided by the Financial Committee made up of the CEO and Board Members. Finance Manager who uses a reputable financial management system and provides financial reports to the monthly MTA Board meetings and quarterly MTC Directors meetings.

MTA has charitable tax status with the Inland Revenue Department. This tax status includes MTA subsidiary company Muaūpoko Trading Company Ltd (MTC). MTA and MTC tax year is from April to May and they are audited every year. A consolidated audit of MTA and MTC is presented at each Annual General Meeting. MTA has engaged a number of professionals for advice and to meet financial, asset management and other requirements.

| | |
|-------------|-------------------|
| Bank | Westpac |
| Accountants | Hamid & McHutchon |
| Auditor | Small & Co |
| Lawyers | Tuia Group |
| Insurer | Peter Cranshaw |

Iwi Membership and Registration Services

MTA have both legal and organisational obligations and requirements for the registering of Muaūpoko descendants and the maintenance of a membership registry. Descendants of Muaūpoko may choose to become a member of MTA, or, register to receive private notices relating to:

Special and general meetings;

- Postal ballot papers so they may vote on elections, proposed changes to associated constitution or trust deed documents;
- Disposal of assets obtained as a result of a Treaty Settlement (e.g. Fisheries Settlement Assets) such as settlement quota.

The process and rules for Muaūpoko descendants to apply for membership or to register is described in the MTA-ISR. The Iwi Membership Database and Registration process is managed by the Office Administrator.

Communications and Service Centre

MTA communicate to the membership and those registered through;

- Email,
- Online social media - Facebook,
- The MTA website,
- Private notices directly to members and those registered,
- In newspapers, such as the monthly Pānui in the local newspaper the Chronicle,
- Hui and Wānanga also occur on different issues and topics,
- Formal General and Special Meetings,
- Annual General Hui is held every year.

The MTA owns its own office space at 306 Oxford St, Levin. This is the registered address for MTA and its Companies. It is from this office MTA provide their services. The Office hours are Monday to Friday 9am to 5pm.

MUAUPOKO TRIBAL AUTHORITY ANNUAL PLAN 2015-2016

| CULTURAL – Muaūpoko reo, tikanga, Waiata and heritage are preserved and maintained for future generations | | | |
|--|---|---|---|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| <ol style="list-style-type: none"> 1. To support Hapū cultural initiatives 2. Strengthen the paepae on Muaūpoko marae 3. Protecting our natural resources as areas for gathering kai, generating employment, enjoyment and spiritual growth | <ul style="list-style-type: none"> • Te reo Maori rates • Iwi affiliation rates • Participation in iwi/hapu wānanga • Attendance registers • Evaluations | <ul style="list-style-type: none"> • Identify and support at least 2 Hapū or marae led initiatives with a view to promoting wider access and participation of whanau • Convene wānanga for whakapapa, tikanga, whaikorero, karakia, kawa • Waiata Moteatea sessions • Gather and document stories and history • Develop a hapu funding programme • Support Waitangi Day Celebrations • Investigate Matariki Event and other festivals and celebrations which bring iwi together • Explore the establishment of Kura – a – Iwi | <ul style="list-style-type: none"> • Gather stories and history through the treaty process • Programmes which support and accelerate proficiency of Te Reo Maori • Rangitahi support • Business Advisory Services • Mentors • Renegotiate community partnerships for events • Kura/MOE funding and support • Kōmite of passionate and interested Muaūpoko |

INFRASTRUCTURE – Robust iwi and Hapu structures that best serve Muaūpoko Interests

| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
|--|---|---|---|
| <p>4. Continue to support and strengthen MTA governance, operational capacity and systems</p> <p>5. Support the development of hapu structures</p> | <ul style="list-style-type: none"> • Communications to the Board • Presentations • Reports to the Board • Minutes • Maintain accurate and up to date records | <ul style="list-style-type: none"> • Develop clear governance and management roles • Governance Training and Induction for new MTA board members and MTC Directors • Build capacity • Monthly Board Meetings with active oversight of operational plans • Annual General Meeting • Communications to the Board • Reports to the Board • Board Minutes • Maintain accurate and up to date records • Election of Board Members • Communications to Iwi • Work with Hapū to develop robust structures • Support Hapū with communications, elections, register development | <ul style="list-style-type: none"> • Board Members Fees • Staff Costs • Accommodation, Travel, other reimbursements • Governance Policy • Training costs • Minutes and Communications • Report and Information contributions from MTC • Cost to develop Induction and Governance handbook • Communications expertise • Governance expertise |

HAUORA - Providing healthy pathways for Muaupoko so we can participate fully in our lives and communities

| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
|--|---|---|--|
| 6. Develop a comprehensive iwi health and wellbeing strategy | <ul style="list-style-type: none"> Iwi Health and wellness iwi profile Iwi Health and Wellness Strategy in place Participation in programmes e.g. Iron Maori, Sports events Attendance and Evaluation | <ul style="list-style-type: none"> Re convene the Kaumātua Programme Link with other providers for collective impact partnerships Develop closer relationships with PHO/DHB Leverage membership | <ul style="list-style-type: none"> Targeted funding sources |

LEADERSHIP - Nurturing future leaders

| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
|--|--|--|---|
| 7. Develop leadership Opportunities for Rangitahi 8. Engage Rangitahi | <ul style="list-style-type: none"> Participation and outcomes Attendance and Evaluation Use of communications | <ul style="list-style-type: none"> Convene a Rangitahi hui to develop moemoea and talk about needs Rangitahi wānanga Investigate employment and skills programs Youth Mentoring Rangitahi Sponsorship programme Communications mechanisms for Rangitahi Run phase 2 Te Kupenga trial Explore the establishment of Kura – a – Iwi | <ul style="list-style-type: none"> Mentor programme Sponsorship policy and oversight kōmite Youth focussed funding Kaumātua support Web/Social media design Hui and wānanga costs Te Kupenga coordinator Kura/MOE Funding and support Kōmite of passionate and interested Muaūpoko |

| LEADERSHIP - Advocacy and Representation | | | |
|--|---|--|--|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| <p>9. To contribute to and leverage relationships and initiatives which enhance and protect Muaūpoko resources and the environment</p> <p>10. Advocate and represent Muaūpoko Taiao</p> <p>11. Represent Muaūpoko interests at local, regional and national forums always upholding and enhancing the mana of Muaūpoko</p> | <ul style="list-style-type: none"> To receive relationship agreements with key stakeholders Hui with Key Stakeholders Muaūpoko Taiao systems developed Partnership agreements renegotiated Increased kaitiaki of taonga Reports and submissions | <ul style="list-style-type: none"> MTA to engage Iwi membership and other stakeholders Reporting on progress and communications to Iwi including wānanga and hui Relationship Agreements completed with key stakeholders: Horizon, HDC, DoC, MPI Iwi Management Plan developed, completed and implemented Sites of Significant and Taonga Database completed Develop a Pataka Moana Environmental and Commissioner Training Develop a Sustainable Land Use Project for Muaūpoko Maori Land Develop a Native Fisheries Project | <ul style="list-style-type: none"> Delegations from Muaūpoko and MTA Communications and costs Hui and Wānanga costs Taiao Project Groups and Costs |

| Contract performance and enhance our credibility as a provider | | | |
|--|--|---|--|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| <p>12. To meet contract performance, grow contract value and increase funder confidence</p> <p>13. To influence for Muaūpoko outcomes in the Horowhenua Social Sector Trial and Children’s Action Plan Trial</p> | <ul style="list-style-type: none"> • Costings on contract by contract basis to ensure affordable sustainable business platform and cost neutrality • Annual Plan and Budget developed • Strategies and Policies developed • Performance Agreements in place and reviewed • Reporting on performance • Performance information made available to Iwi membership | <ul style="list-style-type: none"> • Participate Fully in Trial governance and decision making • Participate in Whanau Ora Strategic Innovation District Leaders Group • Maintain accurate and up to date records; finances, assets, investments, meetings, company information. • Board Hui • Performance Agreements • Performance Reports from MTA, MCS and MTC | <ul style="list-style-type: none"> • Board Costs • Staff Costs • Auditors Costs • Accountants Costs • Bank and Banking Costs • GST Costs • Legal Advice and Costs • Performance Agreements • Board Performance Agreement • Staff Performance Agreement • Financial system and costs • Information System and costs |

| Communications and Service Centre | | | |
|---|--|---|---|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| 14. Build strong communications with members 15. To inform and encourage Iwi participation and membership of Events and Activities | <ul style="list-style-type: none"> • Participation Numbers • Feedback • Use of website an social media | <ul style="list-style-type: none"> • Published Annual Plan and Annual Report • Pānui in Newspaper • Regular Magazine • Use MTA Website with regular updates • Reporting on activities and iwi news • Support hapu communications • Bring iwi together at least twice per year to discuss and consult on the implementation of the 2020 strategy and key issues/areas of interest | <ul style="list-style-type: none"> • Media costs • Website costs • Staff costs • Information contributions from • Communications Policy • Funds for Hui a iwi |
| Iwi Membership and Registration Services | | | |
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| 16. To increase membership registration | <ul style="list-style-type: none"> • Increase registrations and reduce missing contact details for registered members by 5% | <ul style="list-style-type: none"> • Develop, review membership policy, systems and membership roll • Receive and process registrations • Maintain accurate and up to date records • Membership Validators • Communications to Iwi • Membership Programmes • Hui a iwi | <ul style="list-style-type: none"> • Validator costs • Staff Costs • Registration and costs • Media costs • Website costs |

| Whanau Ora | | | |
|---|---|--|---|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| 17. To retain and grow Whanau Ora services and contracts to deliver to Muaūpoko needs | <ul style="list-style-type: none"> • Contracts retained and gained • Activity which is self-funded • Contract Outcomes • Information systems developed and in place • Our kaimahi are members of lead Practitioners groups • Our kaimahi are qualified/certified Navigators | <ul style="list-style-type: none"> • Business development plan • Invest in our people – capacity, resilience and capability • Implement holistic Whanau Ora Model • Monitoring and Reporting capability enhanced • Capture and share success stories and case studies | <ul style="list-style-type: none"> • Membership of key Whanau Ora Navigator skills forums • Training costs • Information Management System costs |

| Treaty Negotiation | | | |
|--|---|--|---|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| 18. To progress Direct Negotiations with the crown to Agreement in | <ul style="list-style-type: none"> • Negotiations identify Muaūpoko aspirations for settlement | <ul style="list-style-type: none"> • MTA to engage Crown, Wai Claimants, Iwi membership and other stakeholders • Reporting on progress and communications to Iwi | <ul style="list-style-type: none"> • Delegations from MTA • Negotiation Strategy and Approach |

| Treaty Negotiation | | | |
|---|--|--|--|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| Principle (AIP) phase 19. To develop and consult on Post Settlement Governance Entity (PSGE) | <ul style="list-style-type: none"> Iwi are informed of settlement progress Muaūpoko ratify the AIP and PSGE through formal voting process. | including wananga and hui <ul style="list-style-type: none"> Support Negotiators Support Claims Committee and Research Group Support Specialist Advisors Robust ratification voting process. | <ul style="list-style-type: none"> Claims Committee costs Research Group costs Specialist Advisors costs Negotiators costs Communications costs |

| Fisheries Coastline Agreements | | | |
|---|--|--|---|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| 20. Fisheries Coastline Agreements to receive coastline allocation of Fisheries Settlement Assets | a) Stakeholders engaged and meetings held b) Coastline Agreements signed by MIO c) Receive Fisheries | <ul style="list-style-type: none"> MTC to negotiating with TOKM, Iwi and other stakeholders for Settlement of Fisheries Assets Analysis and research to support negotiations Specialist Advice where required Reporting on progress and communications to Iwi To sign Coastline Agreement | <ul style="list-style-type: none"> Delegation from MTA Negotiation Strategy and Approach Fisheries Information Reporting to MIO and Iwi Negotiator(s) and costs Analyst costs |

| Fisheries Coastline Agreements | | | |
|--|---|--|---|
| What we are trying to achieve (Strategy and Plan) | How will we know (Measure / Indicator) | How we plan to do it (Key Planned Activities) | What will we need (Key People, Processes & Resources) |
| | Settlement Assets d) Compliance with Strategy, Plan, Policies, Legislation | | <ul style="list-style-type: none"> • Researcher and evidence • Communication to Iwi costs • Lawyer and Legal costs |

